**APPENDIX F** 



Housing and Adult Social Services Property Services

Kirsty Hammond (Admin Manager)

## **Cyclical Improvement Programme Core Group Meeting**

Meeting: Tuesday 26 May 2015 10:00

Location: Room B, Northway House, 257 Upper Street

Attendees:	Housing and Adult Social Services	Breyers Group Ltd
Chair:	Christine Short (CS) Sinead Burke (SB) Gary Chapman (GC)	Geoff Saunders (G Saunders) Brett Bussey (BB)
	Damien Dempsey (DD)	<b>Mears Limited</b> TP Petrou (TP) Mark Fenton-Smith (MFS)

Apologies: Aiden Stapleton (AS),

Minutes: Linda Malerba (LM)

	Item	Action
1	Introductions & Apologies	
2	The minutes were agreed as an accurate record of the meeting.	
2.1	Actions' update from previous Core Group meeting and matters arising	
	<b>Item 2 page 2 - 5.0 – Electrical upgrade &amp; inspection procedure</b> It was accepted by Islington that the Electrical Inspection regime may be being taken too literally by some members of the team. CS to speak to Garrett McEntee SB had held a productive meeting with Mears attempting to solve this issue, it was agreed that she would send Breyer the minutes of this meeting and more importantly the actions agreed with Mears.	CS / SB
	Item 4 page 5 – 2.10 Valuations & Feedback template DD reported no existing problems with Breyer's current valuations template.	
	<b>Item 4 page 5 – 4.05 Peglars range taps replacement</b> Decision to use Briston or XXXXXX.	
	Item 5 page 5 – Safety of Service Provider Operatives	
	Concerns raised by both Mears and Breyer that Islington's database of potentially aggressive residents was either not complete or was not capturing all incidents.	
	CS confirmed that Islington takes this matter very seriously and a number of meetings have recently taken place to understand faults/shortcomings with the current system. It has been established that two systems were running in parallel recording information on two different databases. The matter was in the process of being resolved.	CS

	CS to liaise with AS in regards to the Consultation team's role when incidents are reported. CS to feedback at monthly meetings.	
	CS has discussed data protection at technical meetings reminding staff the importance of recording these instances. More work is needed to ensure this is happening in a consistent manner.	
	Breyer reported several incidents in the last quarter. (Example XXXXX incident reported to consultation officer and Ellie about 6 weeks ago).	
	TP confirmed that any incident is flagged in the first instance to the Project Manager and Consultation Officer, but there is little help.	
	TP brought up a particular incident where a resident purposely damaged finished work and chased operatives away; as a result Mears were unable to make good the damaged work. The incident was reported to XXXXX who reported it to the AHO, however TP was told to report it to the Police.	Breyer /Mears
	CS asked both contractors to report directly to SB or CS if this happens again and they will take it up with individual staff.	
	Defects - page 6	
	There are different interpretations of what the KPI should be measuring. Both contractors are stating that the 12 months defects for K&B are too long for wear and tear in a K&B life.	
	Example: door has fallen off the cupboard after 12 months, this is clearly damage.	
	Breyer and Mears to report any contentious defect.	
	Breyer pointed out that if residents get sent a defects letter when schemes are complete and run for 12 months it means that with big schemes some K&Bs end up with 24 months defects. Breyer is proposing to split the big schemes (Breyer scaled back schemes as they were doing 48 a week).	
	TP added that they can't have sub-contractors retention for 2-3 years for various reasons, i.e. they might not have the subs anymore or the original staff are not available etc.	
	SB confirmed that the Capital teams were now issuing smaller orders and the situation should improve.	
	FOI & Disclosure of rates – on-going.	
	<b>Task Orders dates</b> – CS confirmed that the dates on the orders were taken from the Tender Acceptance Report. Item to be discussed at this meeting.	
	<b>Data protection, email system</b> – system between Breyer and the Islington Council has been set up with forced encryption.	Mears Breyer
	<b>KPI update reports</b> – from the next core group meeting, the reports will be presented electronically. Breyer and Mears will either come in with their laptops or provide removable media.	
3	Key Performance Indicators	
3.1	Mears	
	TP introduced a report updating the group with an overview of the key performance indicators (KPI), and progress on objectives of the Corporate Social Responsibilities. To note:	

To be discussed at this meeting.
KPI 2 - Customer Satisfaction
Average of 96% for the last quarter.
TP advised that on all other Mears contracts the customer satisfaction survey contains 4 questions but for Islington there are 10. Mears have provided compliment letters from residents.
If any of the questions comes back as very dissatisfied it is logged on a separate register and treated as a complaint. These figures are not included in the Customer Satisfaction report.
Breyer have stated that this method of reporting the very dissatisfied in the complaints report does not reflect KPI2, Breyer includes all.
CS asked Mears to include them from now on.
TP – confirmed this method of reporting is applied to all their contracts. They are reported but on a different register.
KH will add all results to the one register.
CS advised that the resident engagement team will be putting forward a proposal for Islington to carry out satisfaction surveys. CS to report back.
KPI 3 – VFM Savings
No major change to report.
KPI 4 – Training and Development
2 new apprentices one for customer care and the other for site manager.
KPI 5 – Health & Safety
Average of 97%, excellent. 18 H&S audit carried out in the last quarter. No RIDDOR
KPI 6 – Percentage of Local Labour
Figure decreased by 10%; new starters of which 2 are local.
KPI 7 – Additionality
To note:
Red Nose day raised £240.00
Interview skills training and mentoring workshops at Highbury Field School.
KPI 8 – Local/BME Firms
Mears currently have 2 local contractors from a current supply chain working in
Islington.
<b>KPI 9 – Defects</b> – Mears liaising with Islington keeping log up to date. SB advised that a spreadsheet was devised to keep a track of all defects.
<b>KPI 10</b> – <b>Waste</b> – recycled 99% from February to May. Mears are reporting for mastic bins and paint tins separately.

3.2	Breyer	
	BB introduced a report updating the group with an overview of the key performance indicators (KPI), and progress on objectives of the Corporate Social Responsibilities. To note:	
	KPI 1 - Time Completions	
	Breyer produced their own data. A proposed template to be discussed at this meeting.	
	KPI 2 - Customer Satisfaction	
	Average score of 93%. Breyer produced compliment information as well.	
	KPI 3 – Cost savings	
	In the past 2% reduction could be achieved however because of changes made previously these have already been adopted. i.e. using mast climbers instead of scaffolding etc.	
	To ensure value for money can be demonstrate Breyer is proposing going forward to list other items being done i.e. different flooring and paint systems etc. GS to add list for next report.	GS
	KPI 4 – Training and Development	
	Total of 7 apprentices and 4 new starters from August.	
	Breyer have incorporated an external line where apprentices can call to discuss issues (including personal) to help them out.	
	Career goals workshop in liaison with Stav Aristotle, helping out with interview skills and set goals. Work placements two weeks on site.	
	Ex-offender – on hold	
	KPI 5 – Health & Safety	
	Paget St/ Hermit St – poor score due to misunderstanding. GS explained that Breyer do not use scaffold tag system but a weekly log. The H&S officer has now agreed to accept the test regime from now on. The H&S officer has also marked Breyer down due to a site visits whereas he did not find the information or the office.	
	Breyer have since suggested to the H&S officer to liaise with them beforehand so that they can advise where the office is.	
	TP confirmed that Mears encountered the same problem and now they send an amendment to the H&S officer if anything changes.	
	CS to speak to the H&S officer and ask him to amend the score.	cs
	KPI 6 – Percentage of Local Labour	
	Above target at 41.8% various subcontractors with direct labour.	
	KPI 7 – Additionality	
	Breyer Group have won Bronze Considerate Constructors Scheme 2015 for the Andover Estate Pilot scheme and Channel Islands Estate project.	
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	• Football Shirt Friday 17 April 2015 which raised £1,116.30 across the company for Cancer Research UK.	
	A DIY workshop for Islington residents is ongoing.	
	KPI 8 – Local/BME Firms – increase to 13%.	
	KPI 9 – Defects – none reported.	
	KPI 10 – Waste – score of 97.2%.	
	KPI 11 – Cost Predictability – Breyer reported a score of 100%	
	<b>KPI 12 – Complaints –</b> Breyer produced a list reporting 26 complaints in the last quarter with 24 closed.	
4	KPI 1 – proposed template (programme & orders)	
	CS produced a draft template to report KPI 1 and proposed to have the programme attached to the order to ensure it is issued with the correct dates.	
	CS confirmed that when the task price is agreed PM should ask for the programme.	
	CS to finalise template populate all schemes and circulate.	CS
5	Risk Register	
	Item 9 – concerns about staff retention to be kept in check.	
4	Data Protection	
	SB there is the possibility to have drop box to load large files.	
	SB to liaise with Paul Tobin to set up and report back to next meeting.	
	TP – some contractors do use a portal with link and use password.	
	LM to enquire with Digital Services if a portal can be set up.	LM
6	АОВ	
	Satisfaction Survey questions – TP stated that the 10 questions were given to Mears by IC and cannot be changed. LM to speak to Sandra Butler.	LM
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